

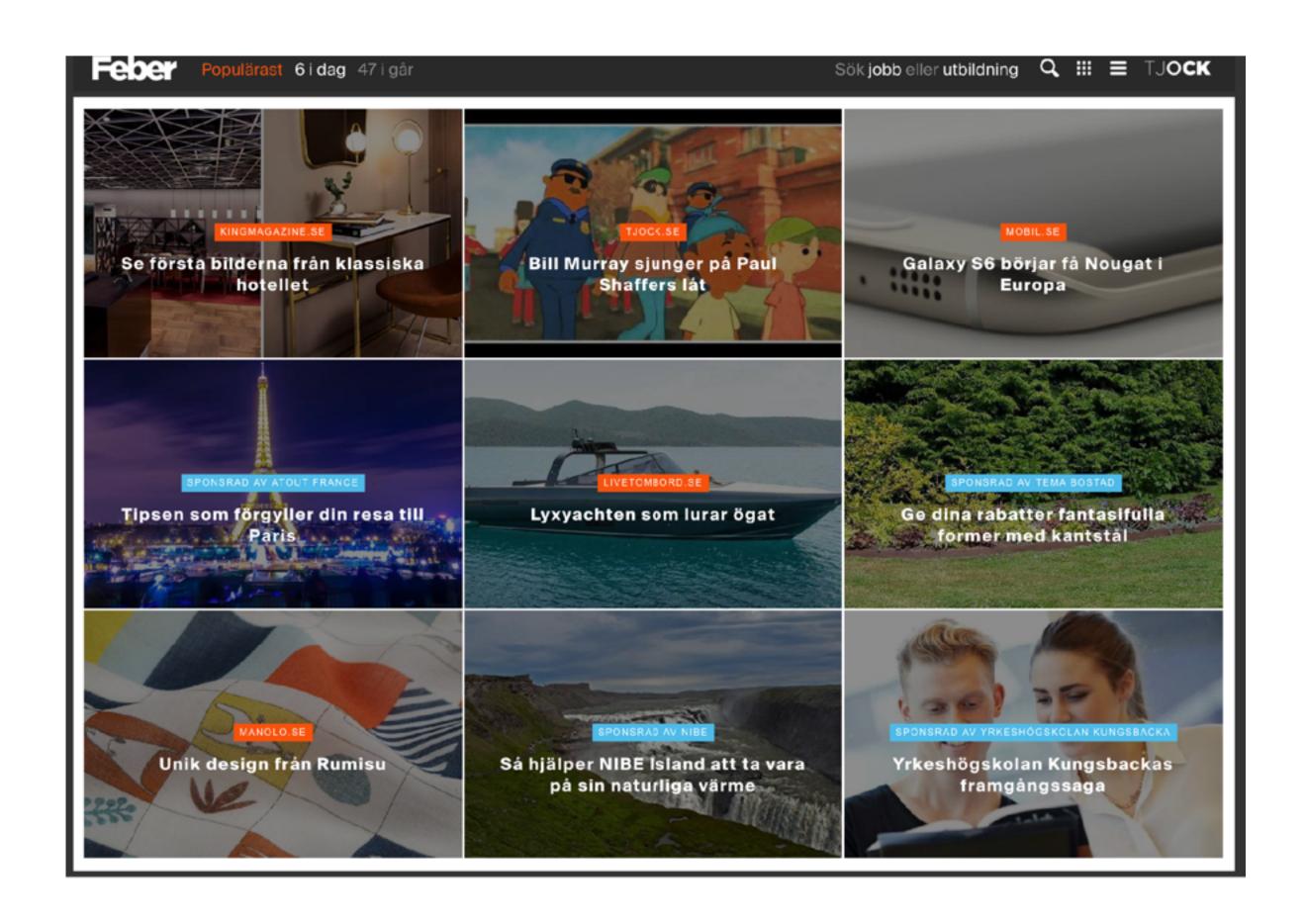
Where did my traffic go?

To own the communication in a fragmented media landscape

Magnus Hultman
CEO



CONTENT DISCOVERY



We analyze and promote stories to turn every pageview into a personalised media experience by using machine learning technology and big data analysis.

- Content recommendations
- Cross Publishing / syndication
- Audience extension / collaboration
- Native advertising distribution
- House ads management
- DMP data feeds

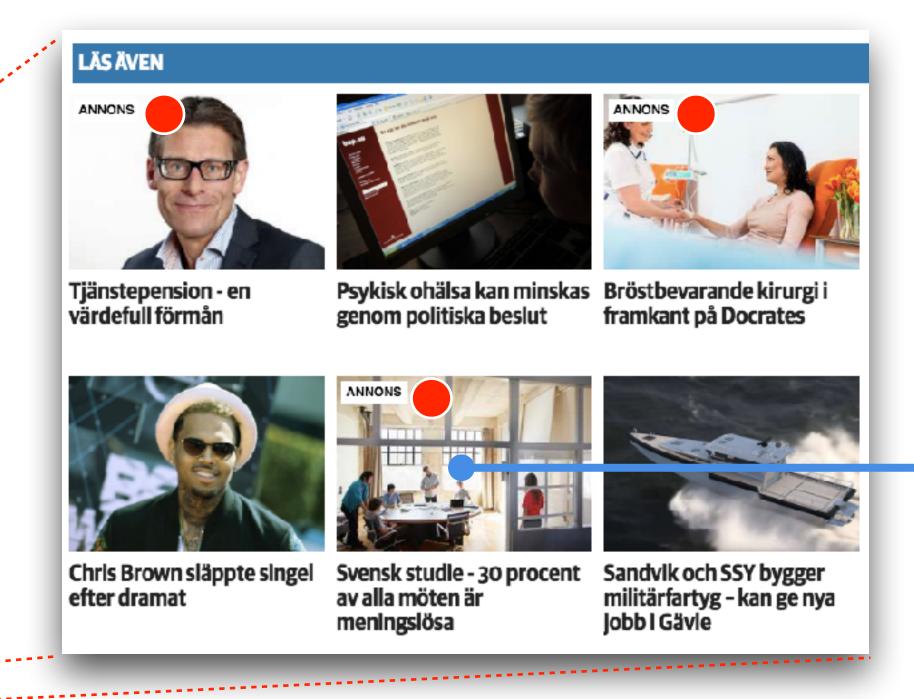
IT WORKS LIKE THIS

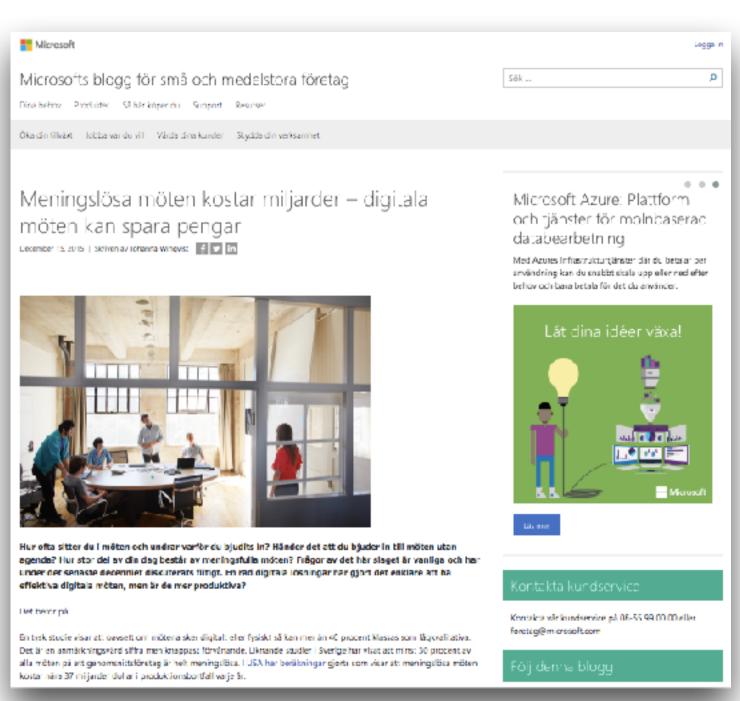
Strossle recommends content on publishers' sites"

Some recommendations are sponsored (Content Marketing).

When a user clicks a "sponsored" article they come to your page.



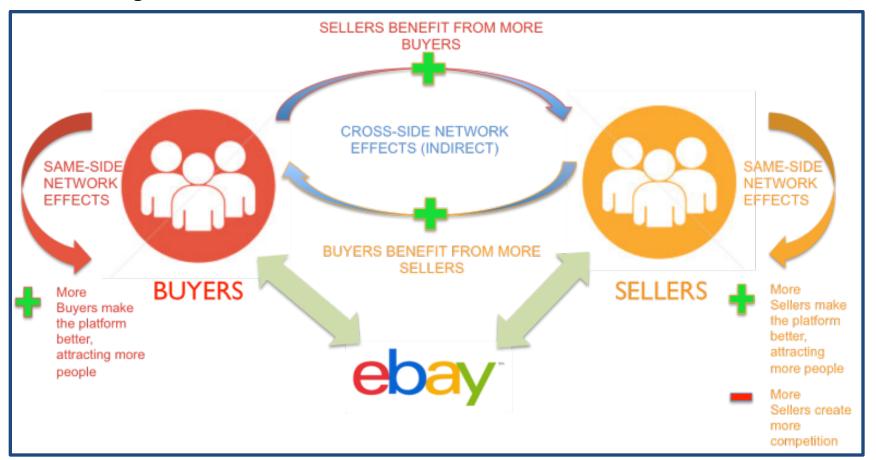




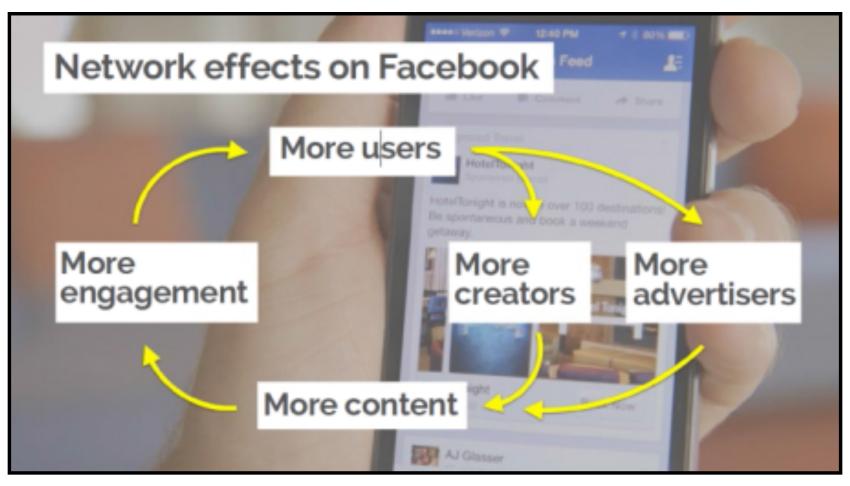


THETHEORY

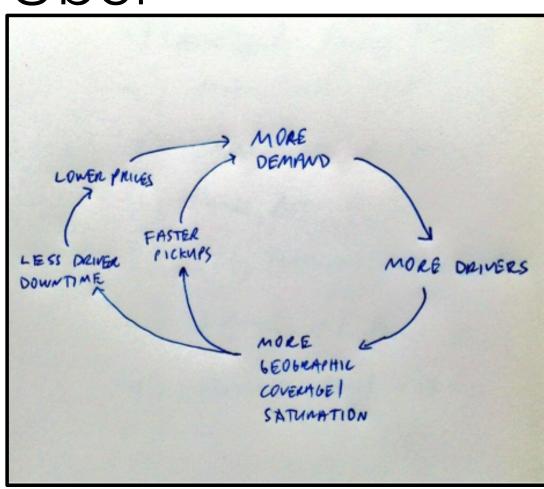
eBay



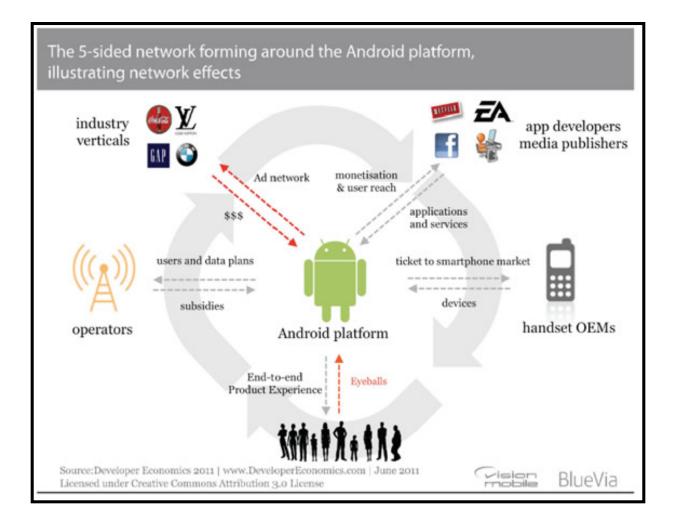
Facebook



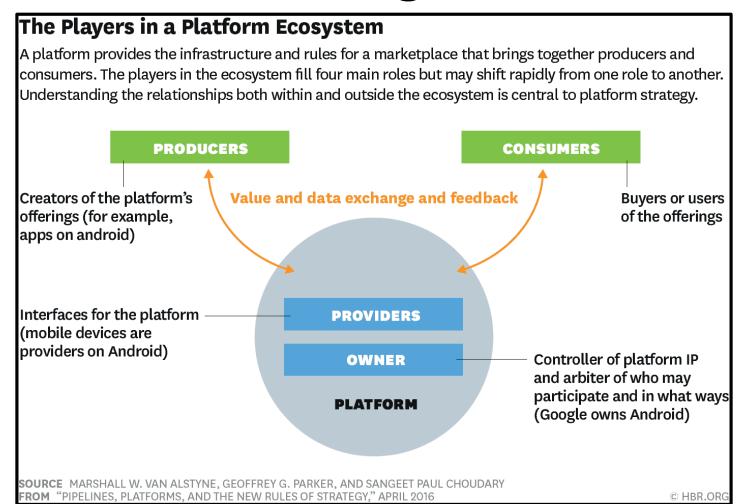
Uber



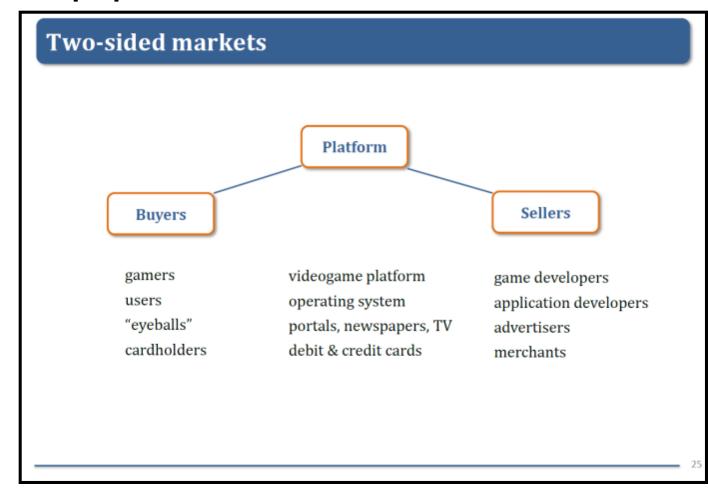
Android



Platforms in general



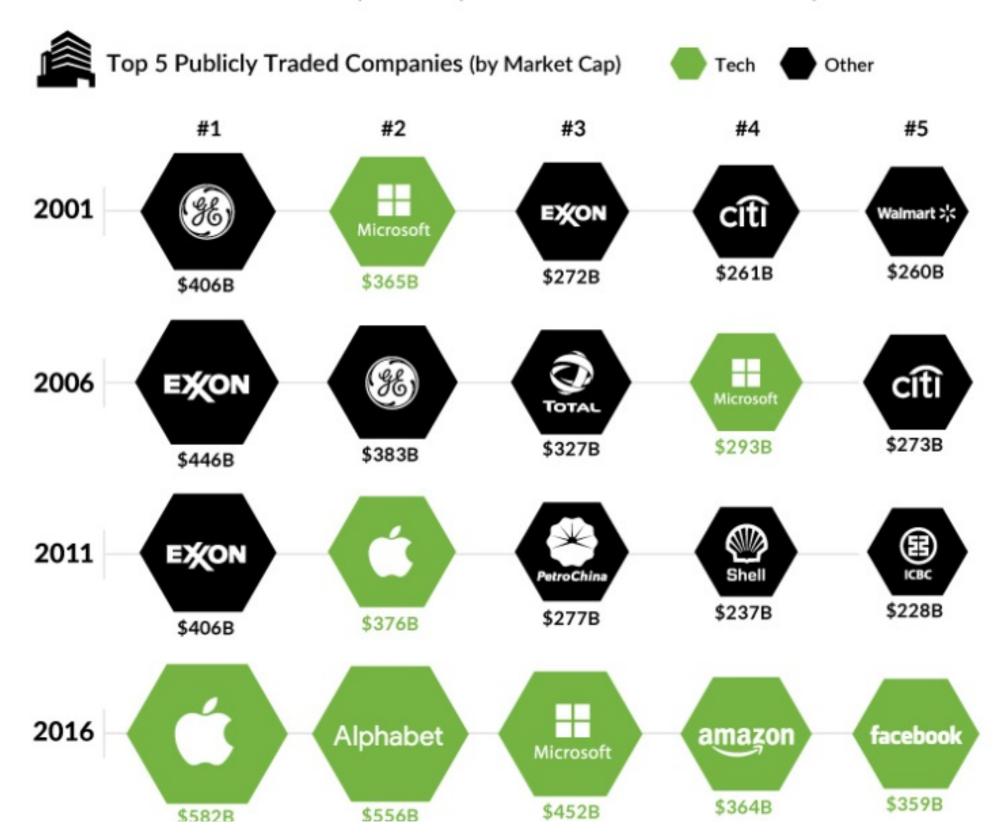
Appnexus



DOMINANCE

THE LARGEST COMPANIES BY MARKET CAP

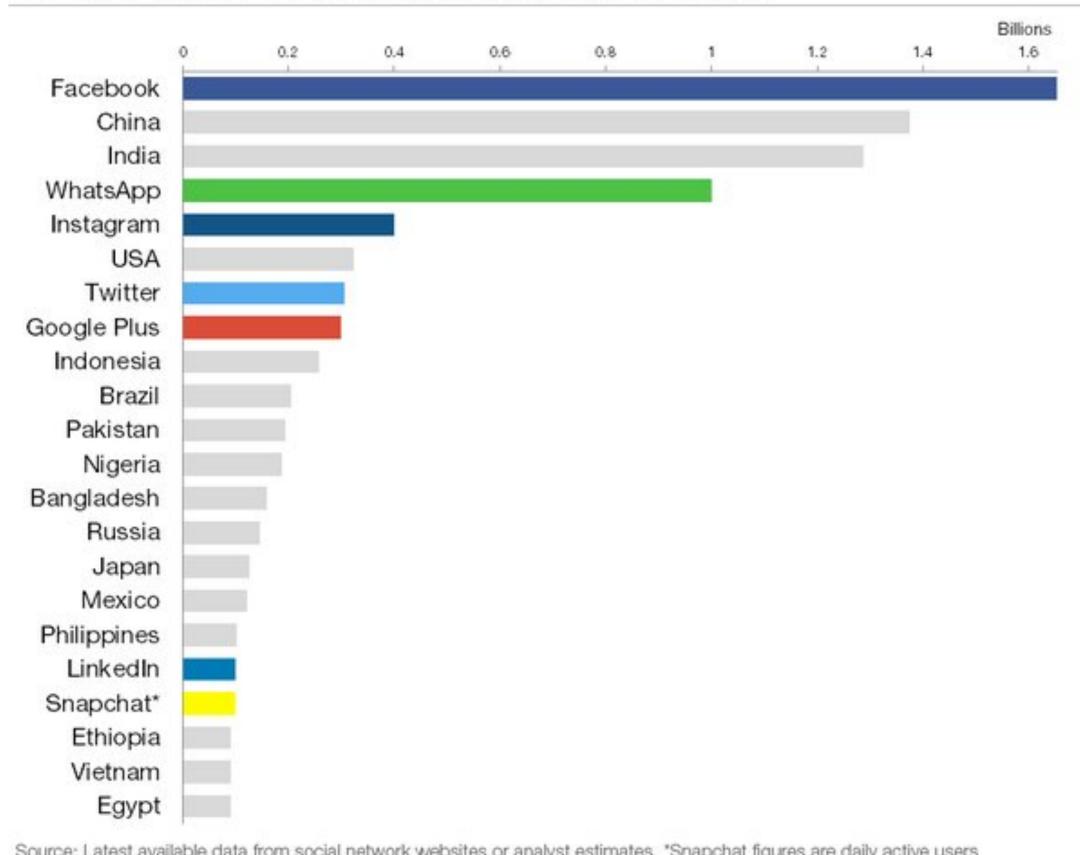
The oil barons have been replaced by the whiz kids of Silicon Valley





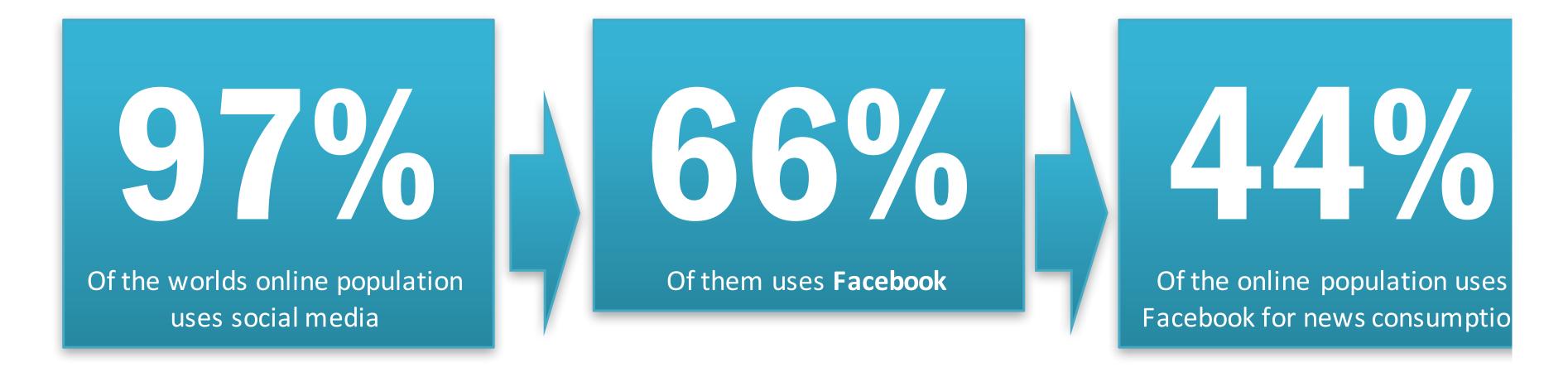
Number of "monthly active users" and size of countries by population





Source: Latest available data from social network websites or analyst estimates. "Snapchat figures are daily active users

BECOMING PUBLISHERS?





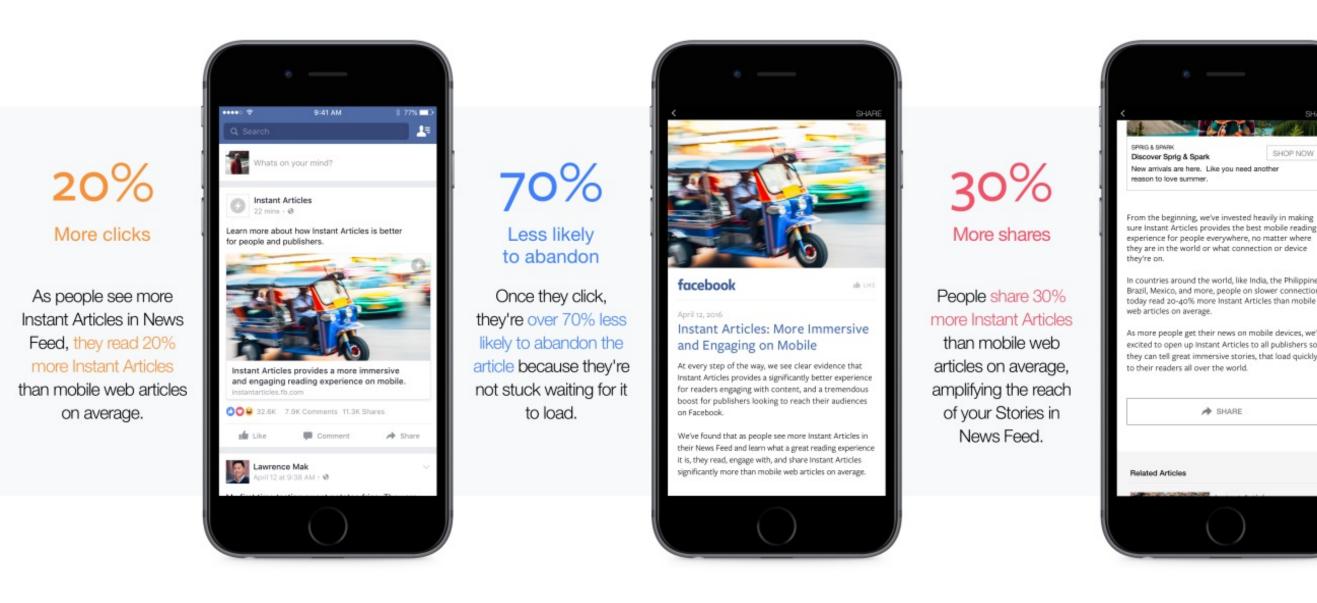
CONTENT IS KING

Launches 2015-2017

Snapchat Discover
Digital News Initiative
Facebook Instant Articles
Google News Lab
Apple News
Twitter Moments
Accelerated Mobile Pages
Facebook Messenger Bot
Facebook Live
Youtube Player for publishers
Facebook Journalism Project

Instant Articles

Better for people. Better for publishers.



Learn more and sign up at instantarticles.fb.com today.

WHERE IS MY AUDIENCE?

		K WATCH	f	Flipboard	0			www	in	LINE	•			0	- 00 0 0 0 0 0 0	2	E	y	®	9	You <mark>Tube</mark>	Platforms used by publisher
	Apple News	Apple Watch	Гасеbook	Γlipboard	Google AMP	Instagram	Instant Articles (Facebook)	Homepage	LinkedIn	LINE	li.st (The List App)	Messenger (Facebook)	Mobile app	Notify (Facebook)	Snapchat Discover	Snapchat Stories	Tumblr	Twitter	Vine	WhatsApp	YouTube	
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Publishers on platform	9/9	6/9	9/9	8/9	9/9	9/9	9/9	9/9	9/9	4/9	6/9	4/9	8/9	7/9	5/9	7/9	7/9	9/9	9/9	3/9	9/9	

PUBLISHER VALUE CHAIN GETS BROKEN

Content

Editorial / Production

Distribution

Sales / Marketing

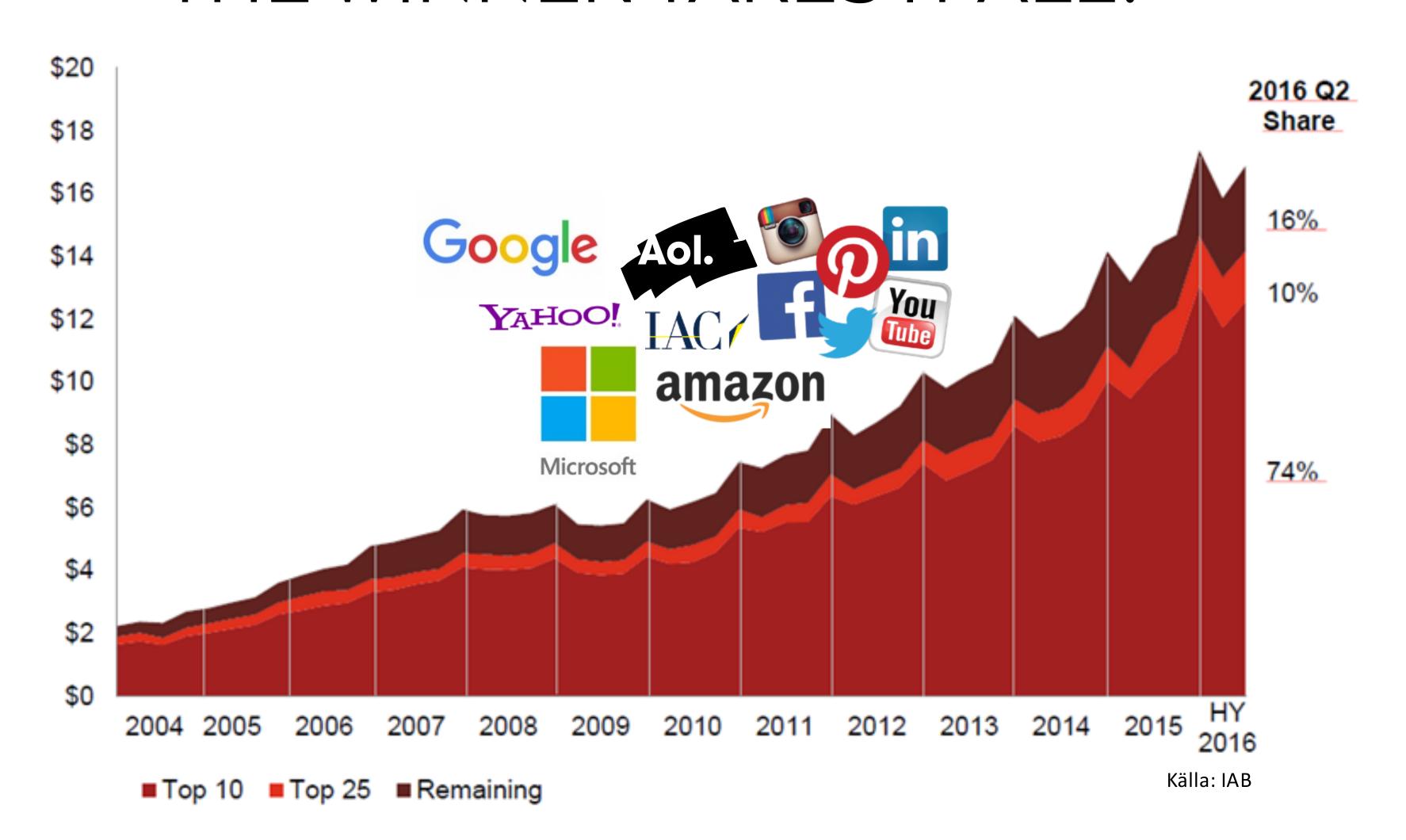
Device / UX

R&D investments: 10 billions USD each year

By Facebook and Google alone

	PUBLISHERS	PLATFORMS				
REACH	Small	Big				
FORMATS	Display	search, social, video				
ACCURACY	"Blind"	Granular targeting				
DATA	Limited	Massive				
PROCESS	Manual	Selfservice				
PRODUCTION	Expensive	Simple				
PAYMENT MODEL	CPM	CPC				
TRANSPARENCY	"Discounts"	Net				
ANALYTICS	Weak	Strong				
TECHNOLOGY	Diversified	One global suite				
INVENTORY	Limited	Vast				
MIDDLEMEN	Many	Limited				

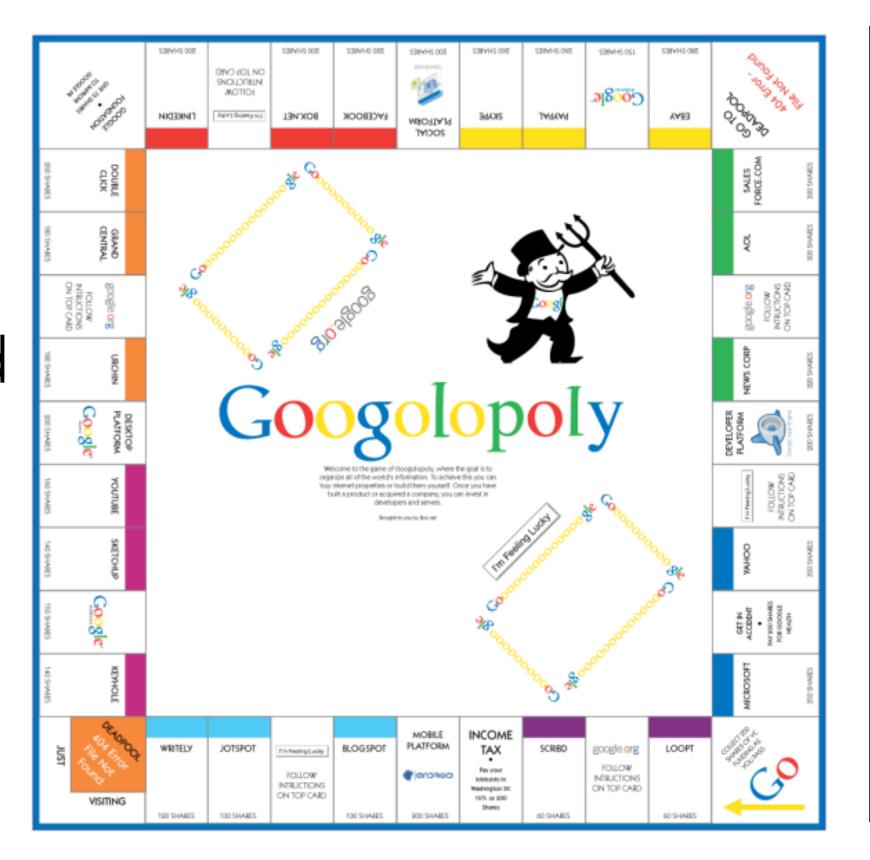
THE WINNER TAKES IT ALL?

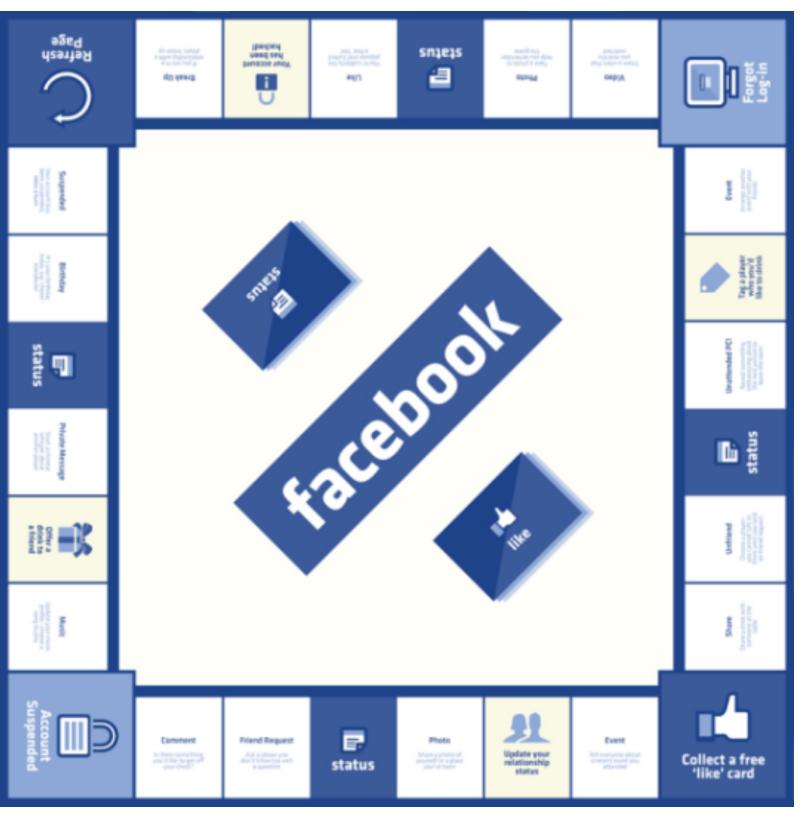


THE DUOPOLY

GOOGLE-FACEBOOK-DUOPOLY

3rd Quarter 2016, Duopoly took 99 % of the increase in digital ad spend in the US market

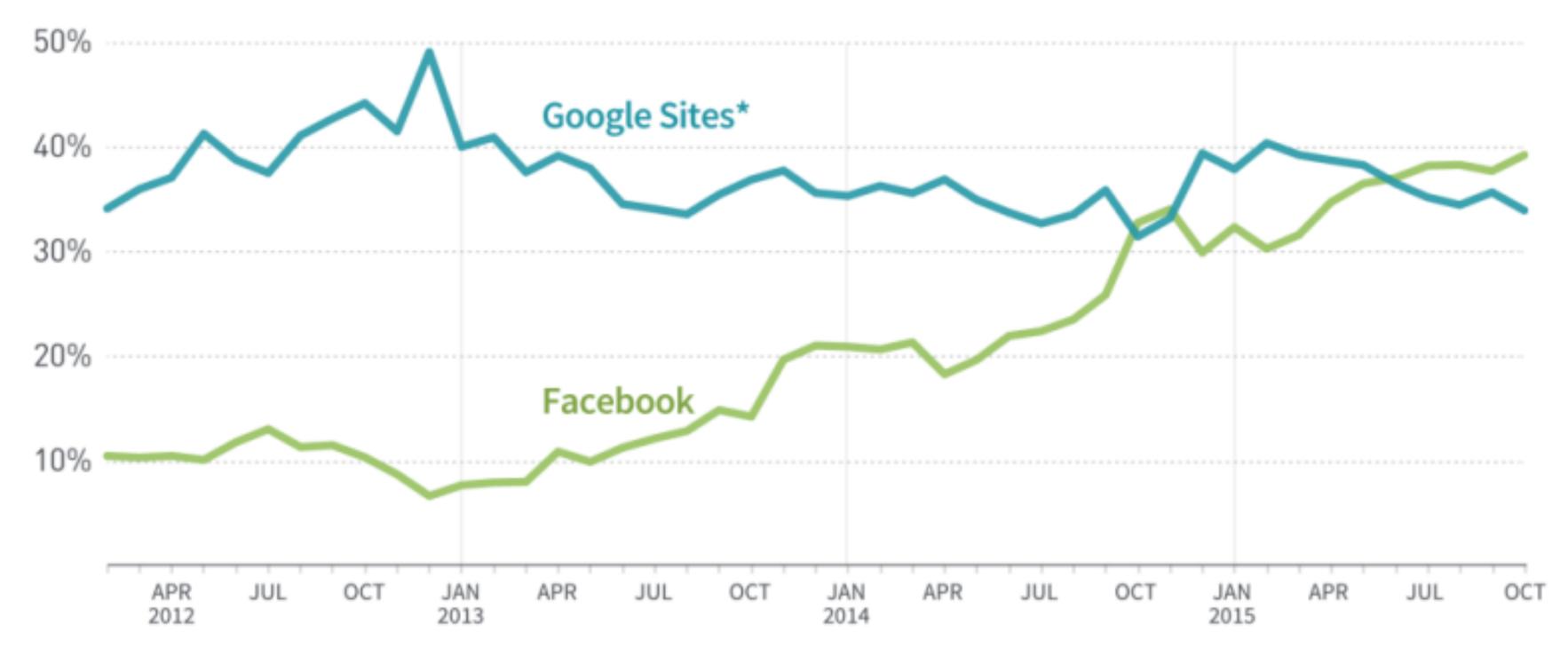




TRAFFIC DEPENDENCY INCREASES

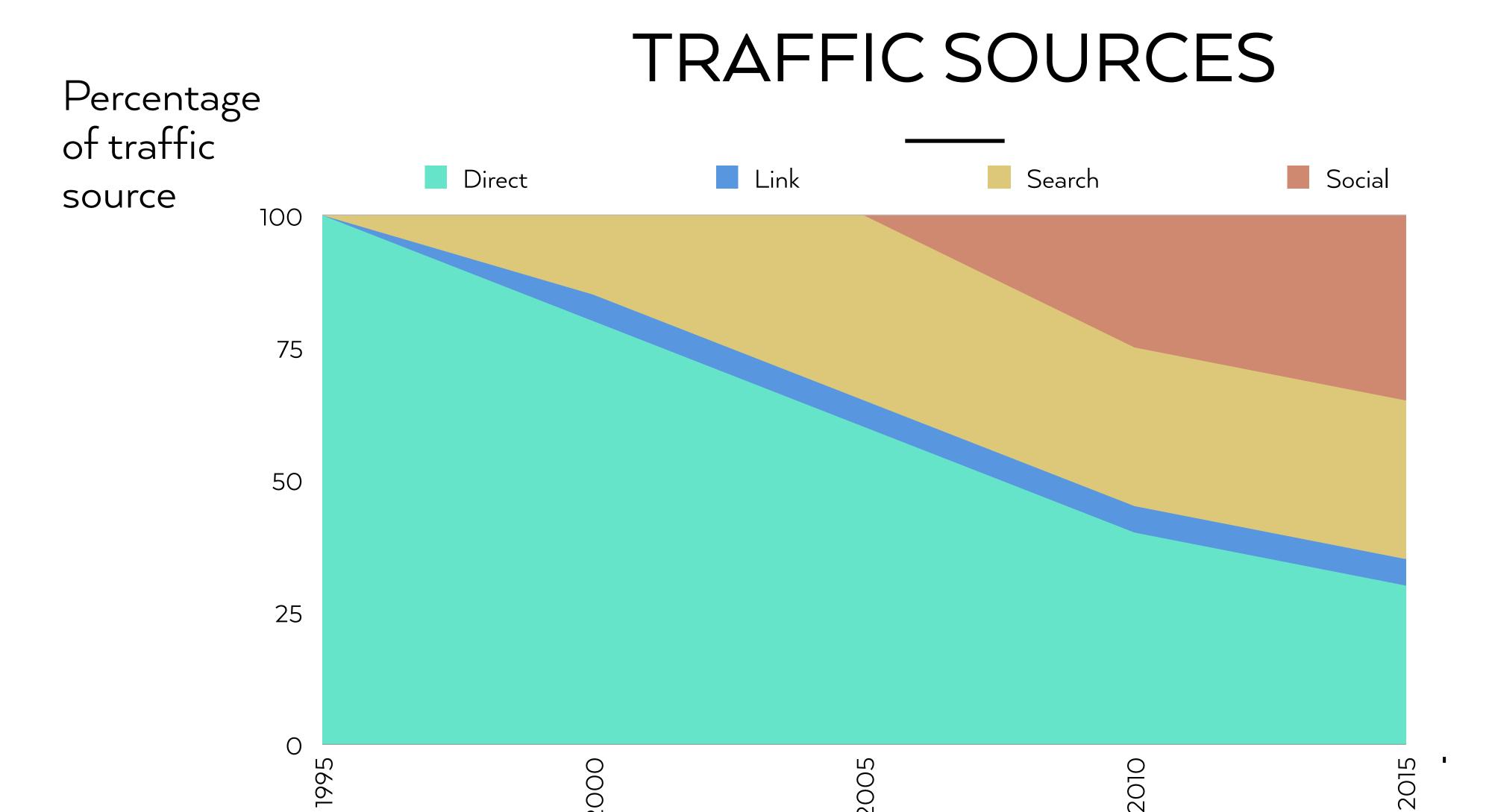
GOOGLE VERSUS FACEBOOK REFERRAL TRAFFIC IN PARSE.LY'S NETWORK

Of note: As of June 2015, Facebook surpassed Google as a top referring site to the publishers in Parse.ly's network.



*Google Sites represent the aggregate all of Google-owned properties, e.g. Google.com, Google.ca, and Google News.





Source: Own estimates based on data from Shareaholic, Newsonaur, Niemanlab

PUBLISHER CHALLENGES

Publishers struggle to find digital revenues

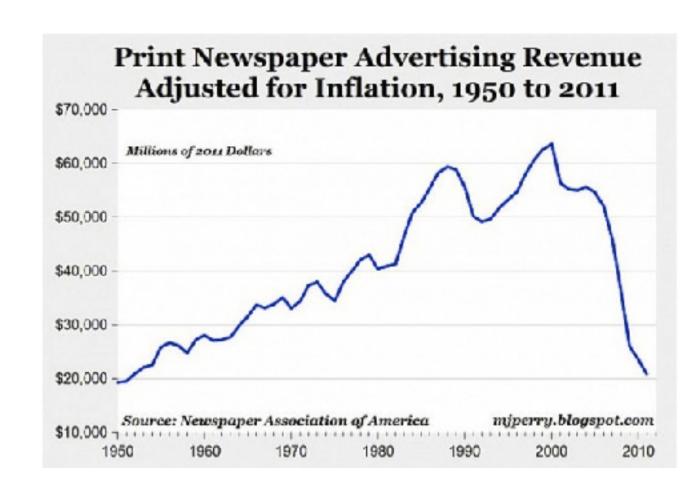
Lots of expensive systems and large cost of operation

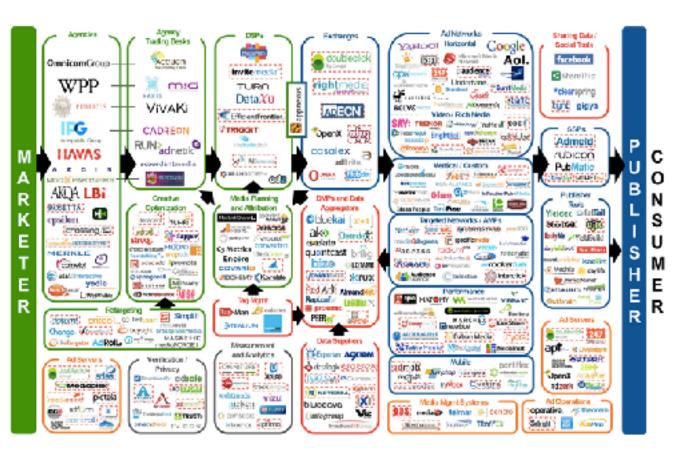
Users care less about the publisher brand

Drop in organic traffic

Increasingly reliant on search and social traffic

Banner blindness and ad blockers

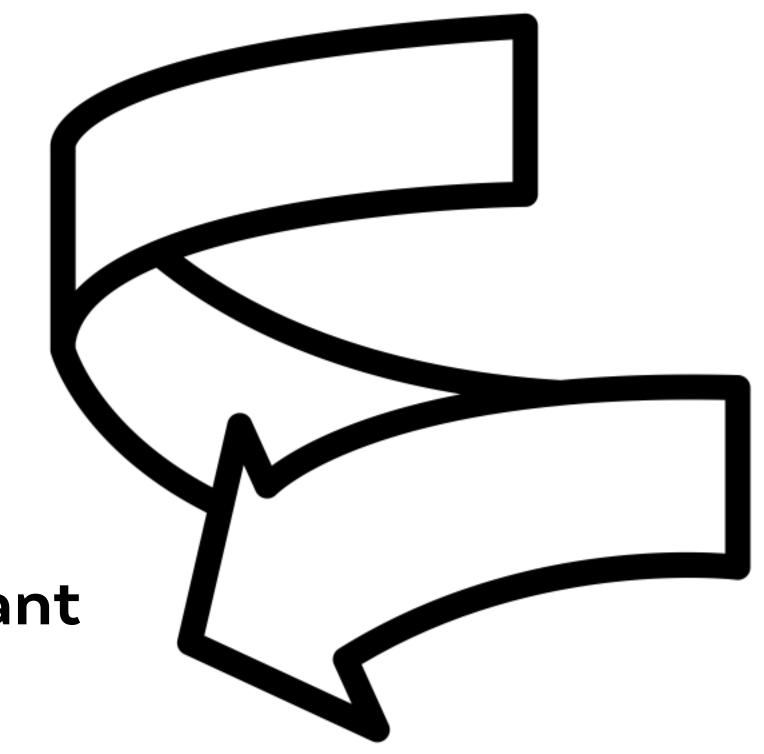




WHAT DOES THIS MEAN?

- Reach for publishers is diminishing
- Socially driven **content** stays on the Social **platform** (ex: Instant Articles / Live / Video / Snap / etc)
- Content is monetized externally by DSP's
- Cost per user increases and revenue per user decreases

You are basically working for a US corporate giant



STRATEGY

Publishers vs. platforms: business strategies

Grow business in collaboration Acquire or build own platforms Form alliances to compete Diversify business / exit news



grzegorz.piechota@gmail.com
Research associate, Harvard Business School
Former news editor, Gazeta Wyborcza

IF YOU ARE LOSING AT A GAME, CHANGE THE GAME

SIX THINGS TO CONSIDER

- Data
- Automation
- Syndication and co-op
- Push vs. pull
- Find the money
- Brands will become Publishers will become Brands

DATA IS GOLD BUT PUBLISHERS MISSED IT



Jeff Jarvis – Journalism Professor at City University of New York

$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{2,168+12,648}{5+2-2} \left(\frac{1}{5}+\frac{1}{2}\right) = 0,508$$

$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{2,168+2,8}{5+2-2} \left(\frac{1}{5}+\frac{1}{2}\right) = 0,2582$$

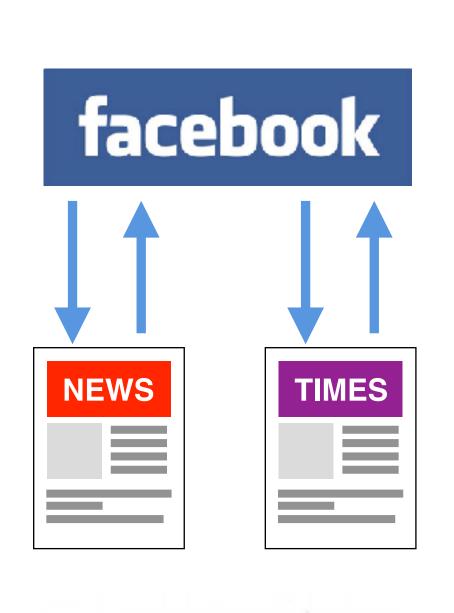
$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{2,168+2,8}{5+2-2} \left(\frac{1}{5}+\frac{1}{2}\right) = 0,2582$$

$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{12,648+2,8}{7+2-2} \left(\frac{1}{2}+\frac{1}{2}\right) = 0,3369$$

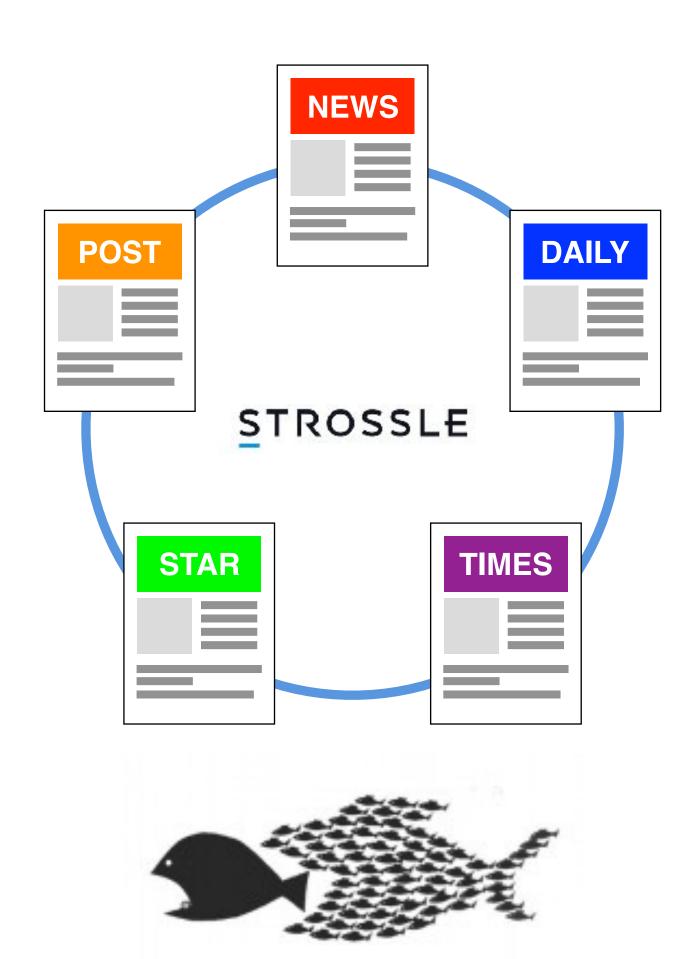
$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{12,648+2,8}{7+2-2} \left(\frac{1}{2}+\frac{1}{2}\right) = 0,369$$

$$\mathcal{M}^{2} = \mathcal{M}^{2}_{3-\frac{1}{2}} = \frac{12,648+2,8}{7+2-2} \left(\frac{1}{2}+\frac{1}{2}\right) = 0,369$$

PUBLISHERS AS ONE PLATFORM







WHY CONTENT MARKETING?

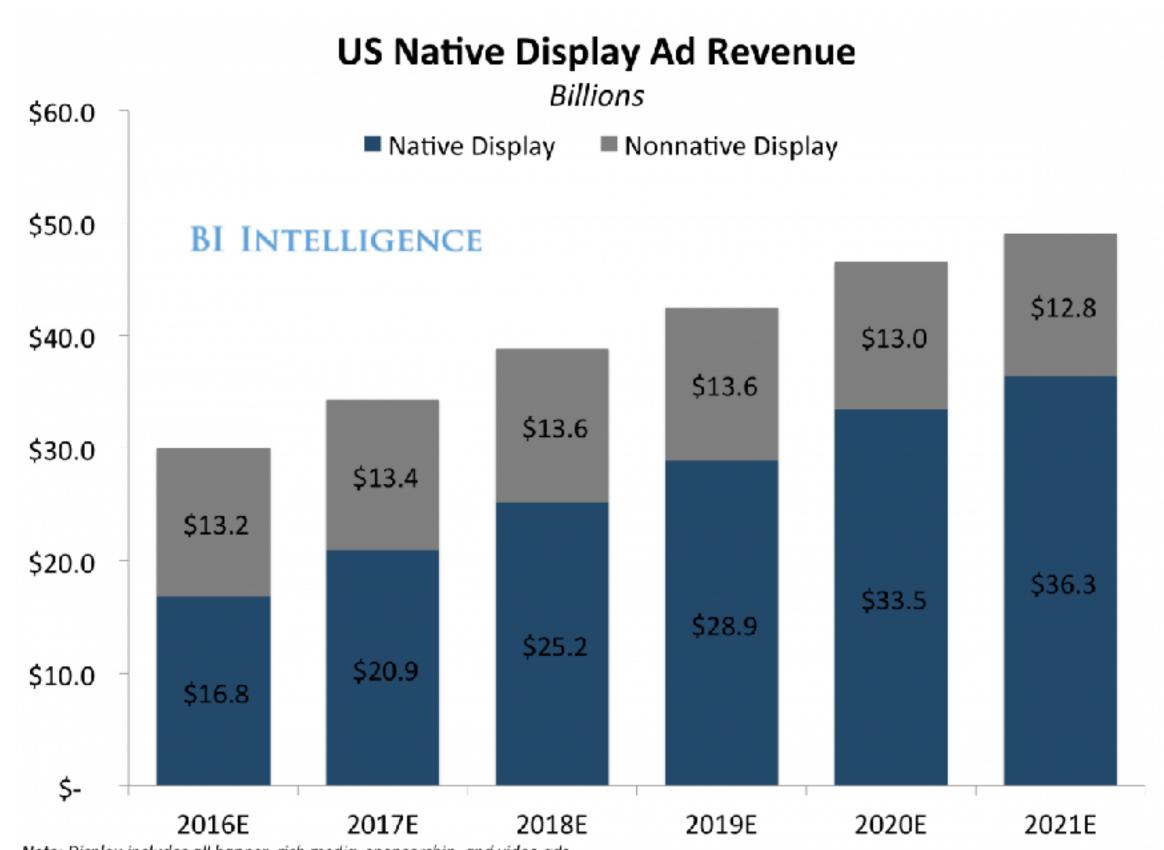
- · Pull do not Push
- Tell do not Sell
- · Engage and give Value
- · Be honest and relevant

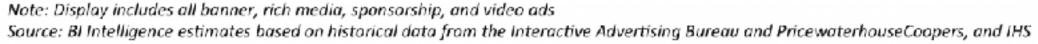
In return your audience will reward you

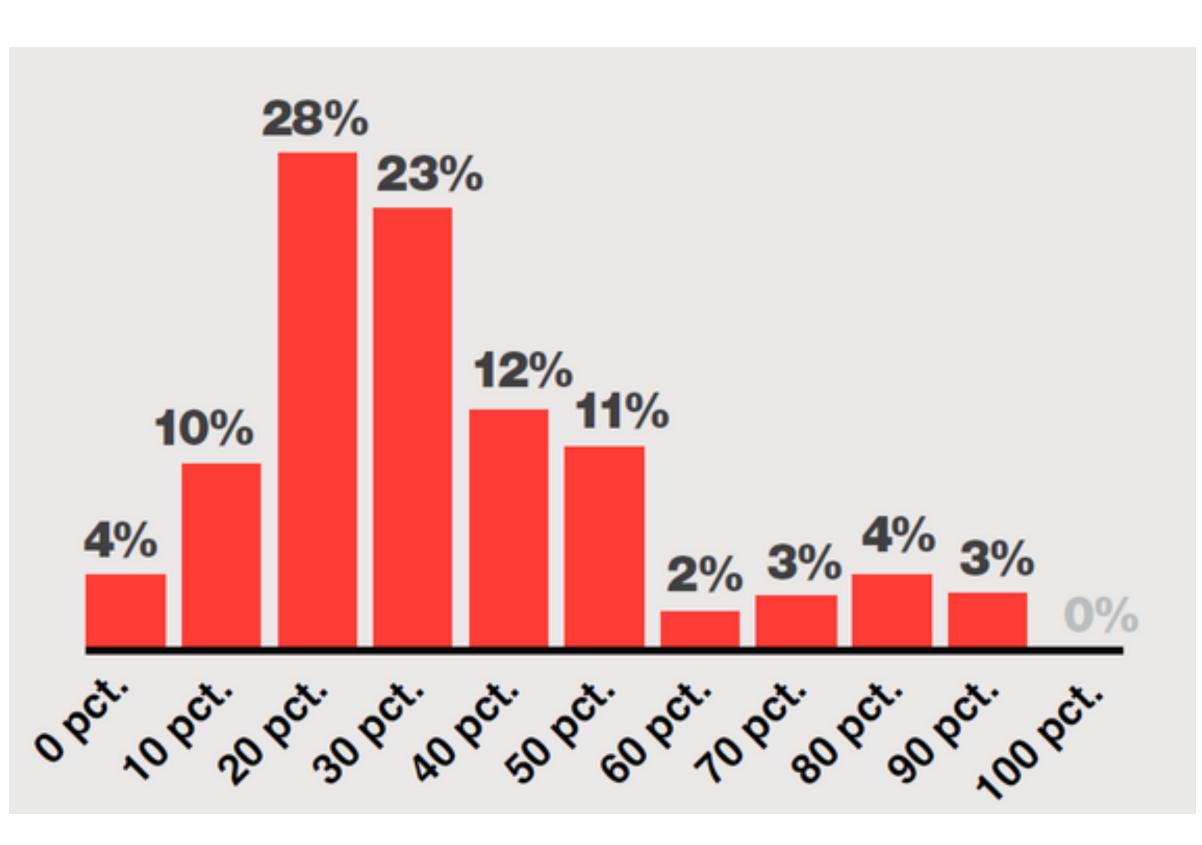


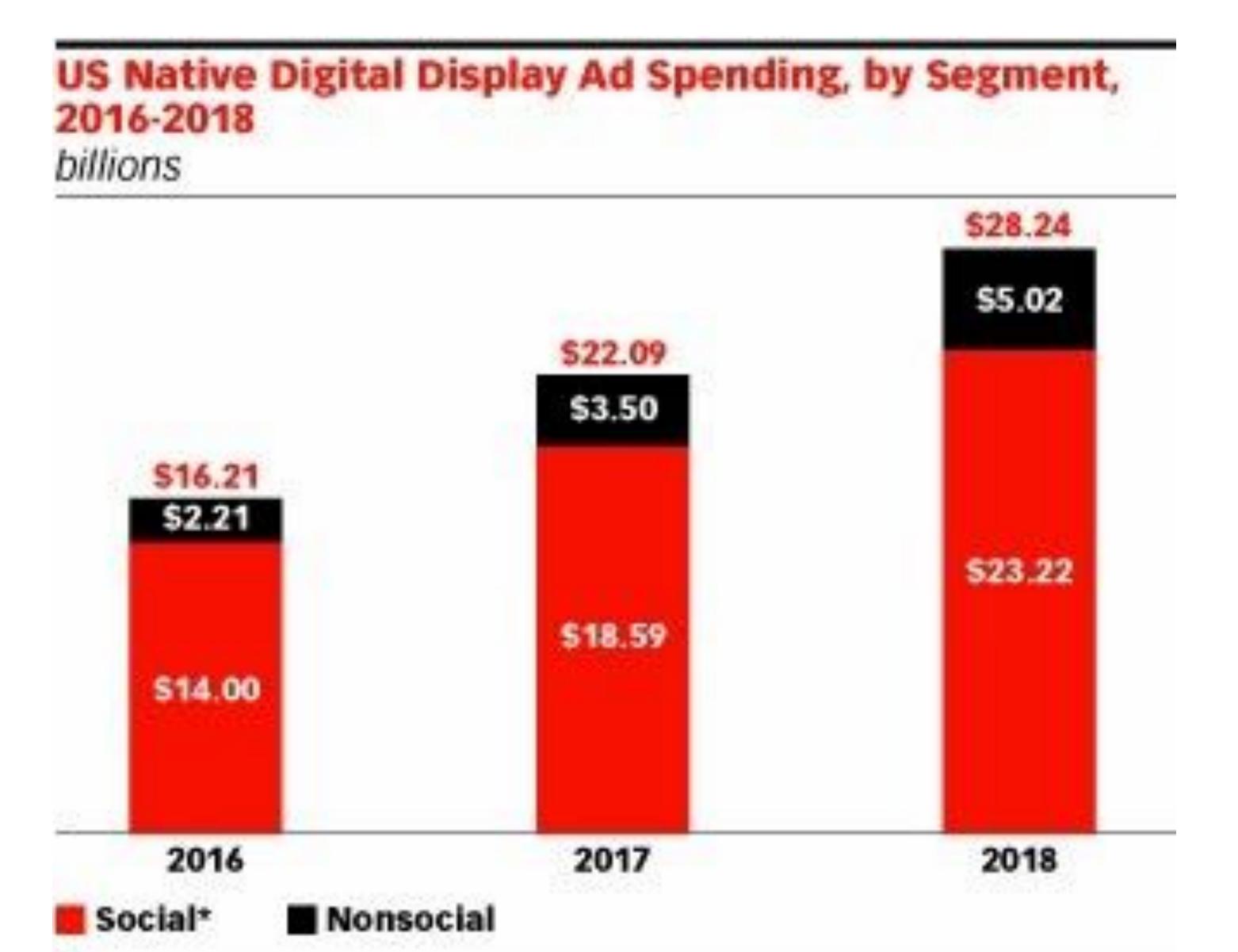
STROSSLE

THE MARKET









STROSSLE

ON TOP CARD

100 SHARES

VISITING

120 SHARES

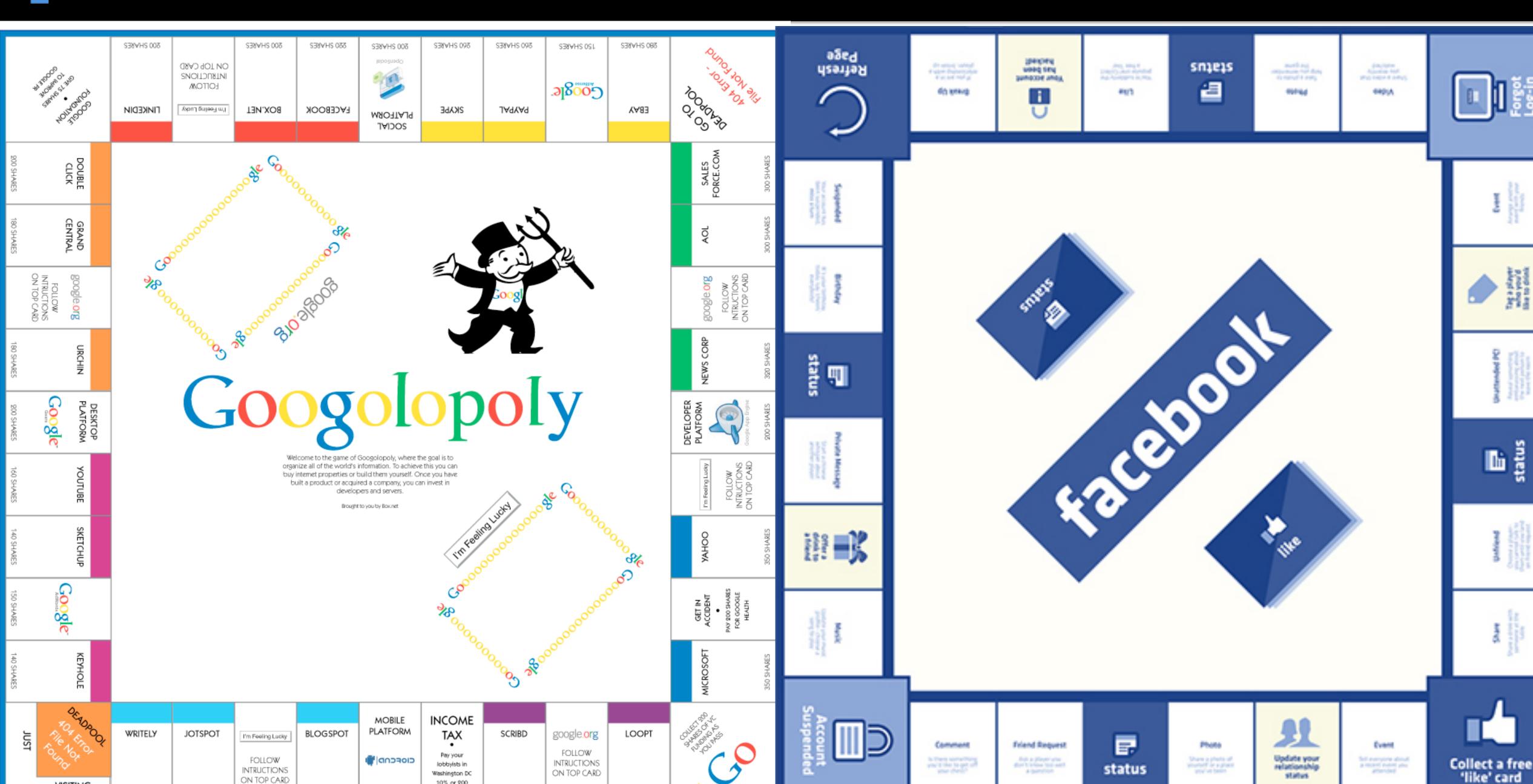
100 SHARES

10% or 200

Shares

60 SHARES

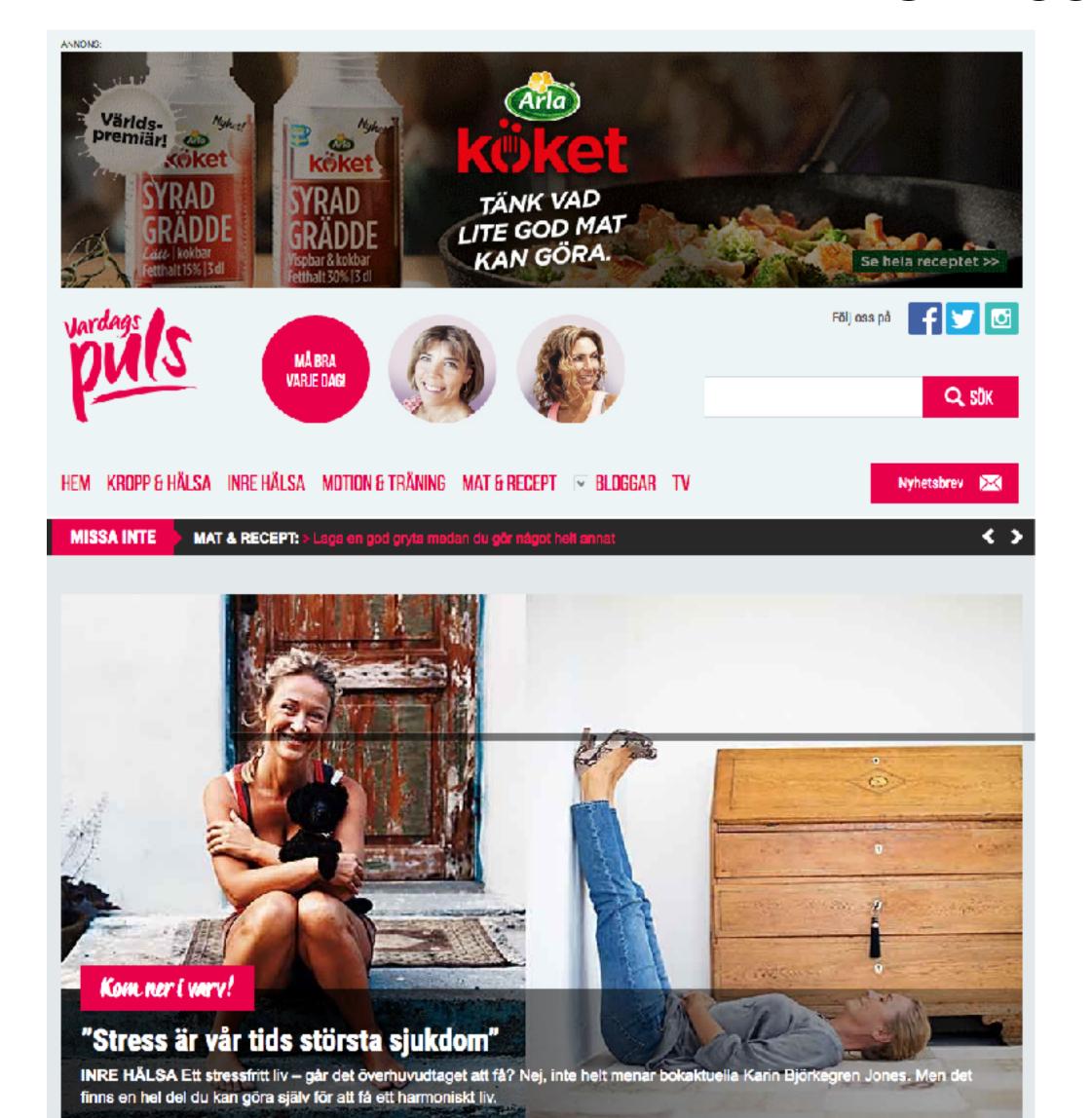
200 SHARES



60 SHARES

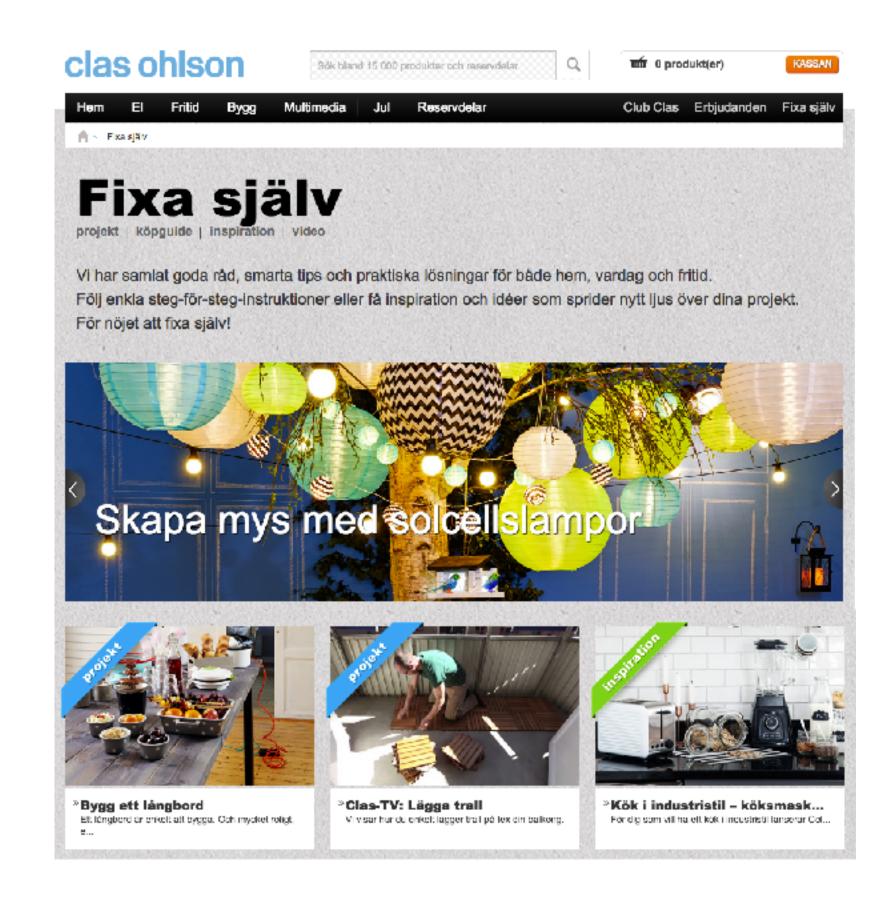
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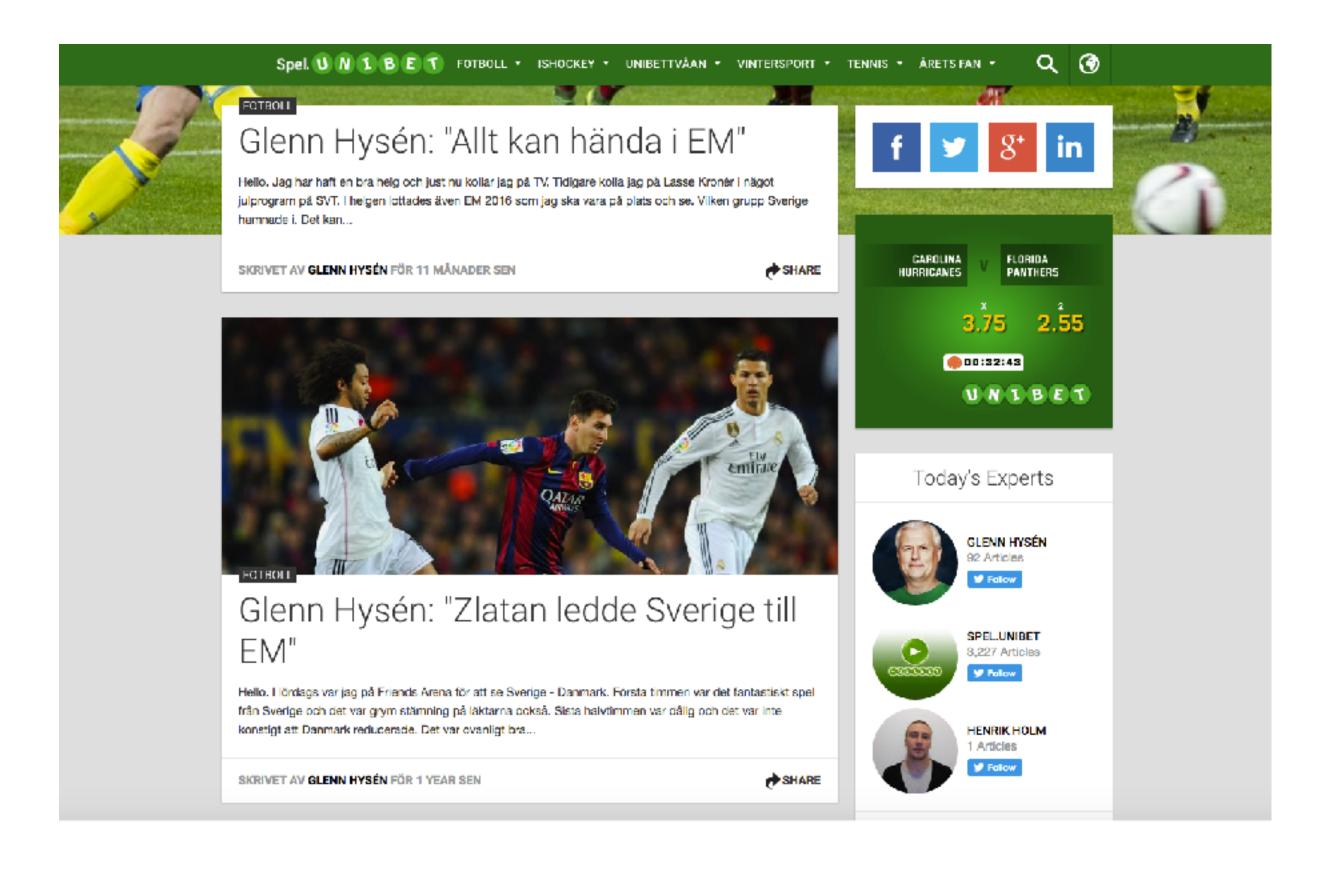
BRANDS BECOMING A DESTINATION





BRANDS BECOMING A DESTINATION





SPORTAMORE

